



# COVID-19:

*Unintended Consequences  
and Lessons Learned*

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Cargill Protein – North America

Protein with *purpose*





# Canada proud

## Beef

- Guelph (Dunlop), Ontario
- High River, Alberta

## Case-ready beef

- Calgary, Alberta
- Chambly, Quebec
- Guelph (Watson), Ontario

## Ground beef

- Brampton, Ontario
- Spruce Grove, Alberta

## Chicken

- Jarvis, Ontario
- London, Ontario





## Focused on values and mission

- Put people first
- Customer focused
- Performance driven





## Committed to our producer community

Cargill is committed to investing in short and long-term economic wellbeing and professional development for Canadian farmers and ranchers

- Supply chain resiliency
- Sustainability
- Animal welfare





## Prioritizing safety





## Turning lessons into action

- Employees are our backbone
- Science moves quickly, and so do we
- Collaboration is key
- We must remain diligent





# Moving forward

- Use our experience to shape our future
- Collaborate across supply chain
- Focus on resilience of supply chain
- Increase communication and storytelling
- Build consumer trust





Helping the world *thrive*